

Ainslie Football & Social Club Incorporated 2002



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Board of Directors



*President
David Lalor*



*Senior Vice President
Ralph Rendell*



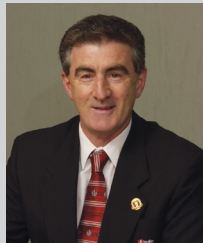
*Vice President
Greg Vickers*



*Director
John Bradley*



*Director
Peter Lawless*



*Director
Laurie Laffan*



*Director
Tony Jamieson*



*Director
Alan Ray*



*Director
Barry Browning*



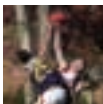
*Director
Harold Pennay*



*General Manager
Kevin Grace*

Ainslie Football and Social Club

Ainslie Football and Social Club now has a membership in excess of 40,000 and is Canberra's number one club, being awarded ClubsACT Club of the Year along with Canberra Tourism's Best Club Canberra Region.



The Ainslie Football and Social Club was formed in 1957 as a community and sporting based Canberra Club with the principal aim of supporting Australian Rules Football.

The Ainslie Football Club Incorporated was formed some 30 years earlier and together with the Ainslie Football and Social Club, has been and actively remains a living part of the Canberra community. Both Clubs will continue to promote their endeavours with a strong community focus.

Whilst support for Australian Rules Football remains the Club's principal focus, the provision of support to many community organisations continues to be a key objective. Contributions and support are provided to a wide range of recipients who benefit through direct donations, the use of the Club's facilities for meetings and functions and assistance with fund-raising.

The Club also provides considerable support to Golf and Lawn Bowls with the operation of Gungahlin Lakes Golf and Community Club and the recent amalgamation and refurbishment of the Canberra City Bowling Club.

Ainslie Football and Social Club now has a membership in excess of 40,000 and is Canberra's number one Club, being awarded ClubsACT Club of the Year along with Canberra Tourism's Best Club Canberra Region. The Club has now won both of these awards in 2001 and 2002.

Life Members

Mr H J Gaylard*, Mr L James, Mr J B McCabe, Mr G A Bennett*, Mr A L Ray, Mr R J Venables*, Mr B M Browning.

* Deceased

Management

Mr K H Grace — Group General Manager

Mr B A Dobson — Assistant General Manager

Mr T R Cooper — Ainslie Assistant Manager

Mr A P M Bruzga — Gungahlin Assistant Manager

Miss L Rourke — Chief Financial Officer

Mr M C Field — Group Marketing Manager

Principal Bankers

Commonwealth Bank

Solicitors

Clayton Utz

Auditors

RSM Bird Cameron Partners

Message from the President



Your Social Club Board is working hard to ensure that the business continues to grow and trade strongly so that we can continue to significantly fund current and future beneficiaries.

I am pleased to report that the balance sheet for the year ending 30 September 2002 shows that The Ainslie Football and Social Club, incorporating The Gungahlin Lakes Community and Golf Club and The Canberra City Bowling Club, continues its solid financial performance, viz;

- Profit \$2.7 million
- Debt down from \$3.75m million (year 2001) to \$1.5 million (year 2002)
- Net Assets up from \$18.6 million (year 2001) to \$21.3 million (year 2002)

This outcome has been achieved through a cooperative effort between the Social Club Board, Management and Staff. It is the cumulative result of hard work and dedication by a large team entrusted with the welfare of our highly respected and successful business arm, The Ainslie Football and Social Club Inc. I have no doubts that the wise decision, some forty-five (45) years ago, to establish separate entities to oversee Ainslie's business and football operations has led to the strong position we find ourselves in today.

In 2002, The Ainslie Football and Social Club was chosen as the ACT Licensed Club of the Year for the second consecutive year. This award recognises the Social Club's achievement of an overall level of excellence across all award categories and the Club's contribution to the growth and development of the ACT Club movement. A vital factor in the Club receiving the Club of the Year award was the excellent performance of staff in the delivery of services to Members. We have clearly set a high benchmark in all facets of our Licensed Club operations, which must be maintained to ensure this continued success.

The Club industry in the ACT is highly regulated and continues to present many challenges to my Board and the Club's Management. In particular, the industry continues to come under increasing Government scrutiny in relation to

responsible drinking and gaming practices. Another challenge will no doubt be increased pressure from the occupational health and safety sector to extend the existing smoke free areas in Licensed Clubs. Strategically, through our continued representation on the Board of ClubsACT, we are continuing to work closely with interested parties to minimise the impact of possible changes on the current operational environment for community based Licensed Clubs in Canberra.

Another significant development last year was the ACT Government legislation changing the legal status of Licensed Clubs. As a result, Ainslie Football and Social Club ceased to operate as an Incorporated Association and became a Company Limited under the Corporations Act 2001 from 1 October 2002. The Australian Securities and Investment Commission is responsible for administering the Act in such areas as the legal obligations of the Social Club's Directors and Chief Executive Officer. In anticipation of this change we were proactive to ensure the conduct of the Social Club's Board of Management complies with best practice principles. All Directors have attended courses conducted by the Australian Institute of Company Directors and it is proposed that they will participate in further courses provided by the Institute to ensure continued best practice in the governance of the Ainslie Football and Social Club Ltd.

With the advent of the Insurance crisis associated with the collapse of HIH Ltd the Social Club has also developed plans to minimise all risks. These plans were progressively implemented during the year. It was pleasing to note that through management initiatives our insurance premiums did not increase for 2003.

The Club is also currently examining the risks associated with the computerised financial and human resource management systems with a view to a significant upgrade over the next twelve months. The expansion of the Club's computer network

has attracted inherent risks associated with the operational efficiency and security of the hardware/software currently in use, and these issues are being addressed.

The refurbishment of the ground floor of the Wakefield Avenue premises has been favourably received by our Members. This was evidenced in many operational aspects and amenities afforded to our Members and the continued strong trading results in the very competitive Inner North Canberra market.

Gungahlin Lakes has continued to trade strongly throughout the year. However, further growth of the Club in this important development area is hampered by the current building 'footprint'. With this in mind, your Board has progressed plans for extensions to commence early 2003. The total cost of the project has yet to be determined but your Board is conscious of keeping debt at a manageable level which will ensure our long term financial stability.

As noted in last year's Annual Report, Canberra City Bowling Club merged with our organisation. It is pleasing to note that overall trade at Canberra City increased by approximately 400% and was a net contributor to the overall financial result for the year. The Bowls Committee reports that for the first time in many years their playing membership increased which was also a pleasing outcome for this long established inner north Canberra community sporting organisation.

Our Coffs Harbour Beach Park Apartments showed increased patronage during the year and continues to function efficiently under the new management of Ken and Lyn Mousdell.

In keeping with the primary constitutional objective of the Social Club, the Ainslie Football Club Inc continues to be the main beneficiary of financial assistance from Social Club operations although this does not release the Club from its obligation, under the Gaming Machine Act, to support other

community based organisations. In this context, your Social Club Board is working hard to ensure that the business continues to grow and trade strongly so that we can continue to significantly fund current and future beneficiaries. A full list of organisations supported during the year can be seen on pages 17 and 18.

Season 2002 was fairly disappointing on the football field and has no doubt presented the Football Club Committee with a number of challenges in the task of making Ainslie competitive and a finals contender. This disappointment did not, however, overshadow the Football Clubs' 75th anniversary celebrations held over the October long weekend. This joint venture was a huge success and it was pleasing to see many old friends making the trip from all parts of Australia to join the celebrations. Everyone involved in the organisation of the weekend's activities such as the volunteers from both Clubs and Social Club staff, are to be congratulated on a job very well done.

Another joint Football/Social Club initiative activated during the year has been the establishment of a working party to look at improving the facilities for players, officials and spectators at Ainslie Oval. We can expect that planning in this direction will be significantly advanced during 2003.

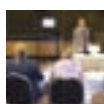
Lastly, I would like to acknowledge the continued cooperation of Ben Hall, President of the Gungahlin Lakes Golf Club and Ron Taylor, President of Canberra City Bowls, and their respective Committees for their contributions to the success of our Social Club activities during the year.

I would encourage all members to peruse this Annual Report for more detailed reporting on the year's business and social activities. I trust that each of you has a very safe and merry Christmas.

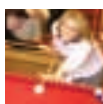
David Lalor

Human Resources

One of the pleasing trends within the area of Human Resource has been the increase in numbers of applicants applying for positions, who have chosen Hospitality as there preferred career path. This has provided the Club with a dedicated work force, committed to providing the very best in customer service.



Tim Stacey and Charlie Graham serving the Sunday night roast carvery.



The year just ended has been exciting and very rewarding for all Staff, Management and the Board of Directors of the Ainslie Football and Social Club Group. Great teamwork along with staff stability has been a key factor in maintaining the excellent standards set in previous years.

Key Appointments

During the year there have been several key appointments. At The Ainslie Football and Social Club, Julie Catanzariti was appointed to the position of Internet/ Marketing Officer and is performing well in her new role. At Gungahlin Lakes, Roger and Marie Boller were awarded the catering contract and performed admirably in this role. Unfortunately, due to family commitments, Roger and Marie recently left us to pursue the catering contract at Cowra RSL Club. We wish them well in this new endeavour. Kris Kerehona has been appointed as the new caterer and we welcome him to the Club. Both James Gilligan and Matt Van Kerk Oerle have been appointed as Duty Manager's at Gungahlin Lakes.

Training and Development

The Ainslie Football and Social Club Group has continued to be pro-active with Staff Training and Development. Numerous in-house and external training sessions have been conducted throughout the year. A Management Development Program is currently being developed in order to identify and equip our future Managers. A Staff Development Program commenced which involves bi-annually testing the skills and knowledge of every staff member in their work areas. During the year all Choices and The Lakes Restaurant Staff completed a food handling course designed to train them in correct food handling procedures whilst maintaining the highest hygiene practices. The Club continues to support a number of staff members in gaining tertiary qualifications related to the hospitality industry.

The Club vigorously supports a policy of responsible drinking. All staff employed in bar areas have completed accredited Responsible Service of Alcohol (RSA) training. Management openly supports our staff in discharging their responsibilities under both Responsible Service of Alcohol policy and legislation. We are currently in the process of providing staff with accredited refresher courses in this subject.

Similarly, the Club is committed to the provision of responsible gambling. The Club has joined with Lifeline in providing a problem gambling referral service. This has seen some referrals to Lifeline originating from our Clubs with nearly one third being successfully resolved, with the remainder 'on-going'. All Club Gaming Staff are accredited in Responsible Service of Gambling (RSG) including refresher courses for longer serving staff. The courses are designed to inform staff of their responsibilities as gaming providers along with identifying the current avenues available to assist problem gamblers. The Club continues to work closely with Lifeline to develop new ways to inform members of the risks involved in gambling along with streamlining the processes of help for people with problems.

On-line Employment

Through our innovative approach in seeking new employees, our on-line employment strategy has proven successful in sourcing new employees. The website provides potential employees with broad information about our organisation which is also highly informative for the prospective employee. Traditional advertising methods for vacancies are now more streamlined and less costly. Ainslie is pleased to be at the forefront of this technology in the ACT Club Industry.



Deddo Wolthof, Duty Manager.

Approximately 60% of all applications are received on-line, compared to 37% via post and 3% from internal applicants.

One of the pleasing trends within the area of Human Resource has been the increase in numbers of applicants applying for positions, who have chosen Hospitality as their preferred career path. This has provided the Club with a dedicated work force, committed to providing the very best in customer service.

Safety and Security

Monthly 'Safety Audits' are conducted with a view to quickly identifying, minimising and rectifying potential risks. This process is both internally and externally audited. We continue to be innovative in risk management and are well supported by our insurers in assessing our risks. With an innovative approach, commitment, the use of technology and through our internal committees we strive to be 'best practice' managers in safety and security. The outcome of the Club's commitment to staff and patron safety, security and risk management is reflected by a nil increase in insurance premiums for 2003.

During the year our excellent security procedures assisted in the arrest of a group of criminals stealing from poker machines. This group was wanted for major thefts throughout NSW and other Canberra Clubs. Our security systems and procedures clearly identified the theft and identities of the perpetrators resulting in the arrest of three persons, one whilst still on Club premises. The existence of the Closed Circuit TV system acts as a significant deterrent to theft, fraud and behavioural issues. These procedures have enhanced the safe environs of our Clubs.

The Board of Directors and Management are highly supportive of these initiatives and are committed to providing a safe environment for both our staff and patrons.

Marketing & Promotions

Promotions provided all members with opportunities to share in over \$1.8 million in cash and prizes.



Schmoozing and Cruising Winners 2002.



The Marketing Department is pleased to report the Club continued providing a wide range of fun and exciting promotions during 2002. These promotions provided all Members with opportunities to share in over \$1.8 million in cash and prizes.

Some of the many promotions Members have enjoyed include; Turkish Delights, Delicious Mauritius, Schmoozing and Cruising, Go Racing and Asian Extravaganza.

Turkish Delights involved sending 12 lucky Members to Turkey including a four night stop over at Pattaya in Thailand. The Turkish component of the trip included four days in Istanbul followed by a visit to Anzac Cove on Anzac Day. The feedback from all winners has been very positive with many of them considering a return visit to Turkey to see more of the country.

Delicious Mauritius was another fun-filled promotion giving Members opportunity to win one of eight holidays for two to the tropical paradise of Mauritius. Delicious Mauritius was our first all-inclusive holiday package, staying at the Mauritian Club Med Resort "La Pointe Aux Canonniers."

Schmoozing and Cruising involved sending 16 lucky Members to the South Pacific aboard P&O's Pacific Sky Cruise Ship.

The winners stayed in total comfort on the 'Caribe' deck of the ship visiting the tranquil havens of Vanuatu, The Loyalty Islands and Noumea.

Go Racing was another popular promotion that involved the Club purchasing a 120 seat pit-straight corporate suite at the Stegbar Canberra 400. With the race occurring over three-days 360 tickets to the race were utilised by lucky Members.

The Club has continued its popular raffles every Wednesday, Thursday, Friday and Sunday nights giving Members opportunities to win a host of great prizes.

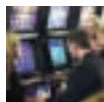
The Club would like to make special mention of Errol Delaney. After 14 years of dedicated service as the Ainslie Football Club Raffle Caller, Errol has decided to retire. Errol's reliability and devotion to his role was unquestioned and we sincerely thank him for his efforts over the years.

What's on www.ainsliefc.com

Making it easier for member's to access the information they need along with providing members with opportunities to win some great prizes.



Alison Tremain and Julie Catanzariti "surf the web".



Website development — www.ainsliefc.com

This year the Club's website has seen many updates to improve the way members can be kept informed of the many happenings at the Club. Much work has been done on making it easier for Member's to access the information they need along with providing Members with opportunities to win some great prizes. The site incorporates all our three Clubs, including our most recent member of the family, The Canberra City Bowling Club.

Internet Café

For those Members who don't have Internet access at home, they are able to access the net completely free of charge at the Clubs high-speed Internet Café. The Internet Café allows Members to log on and check their email, enter competitions on www.ainsliefc.com, 'surf' the worldwide web or even apply for employment at one of our Club's.

Book On-line

Many Members are taking advantage of the ability to make bookings on-line. Members can book a table in Choices or The Lakes Restaurant along with bookings for the many

functions the Club conducts in the Ainslie Function Centre. For those wishing to join the Club, membership applications are also available on-line.

Ainsliefc.com \$15,000 Free AFL tipping competition

During the year the Club ran the very popular AFL tipping competition. To enter, members were required to log onto www.ainsliefc.com and register on-line. The competition offered Members the opportunity to share in the \$15,000 prize pool including an all expenses paid trip to the AFL Grand Final.

Hot Topic

Every month the Club provides a Hot Topic question on the website for Members to answer. The questions require either a yes or no answer and provide members opportunities to win prizes such as Seafood Buffet vouchers, Free Room Hire and Games of Golf at The Lakes.

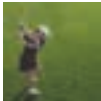
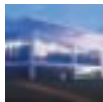
Happy Snaps

The Happy Snaps section of the website provides an on-line photo gallery of the many holiday destinations the club chooses for their frequent promotions. It provides Members with an opportunity to experience all the fun the lucky winners encountered on their trips. This year saw many new additions to the photo gallery including images from destinations such as Thailand, Singapore, Turkey, Mauritius and the South Pacific.

Pokies

The Club provides up-to-date information on all the major Jackpot link prizes that are won at the Club including when they were won and how much was won.

Gungahlin Lakes Community and Golf Club



Gungahlin Lakes has continued to maintain high standards throughout 2002 continually fulfilling member's needs and supporting many local schools, charities and sporting groups. Many organisations use the facilities of the Clubhouse for meetings and functions.

The Lakes Restaurant continues to provide top quality meals at an affordable price along with views second to none over the picturesque fairways and lakes of the Golf Course. The Tuesday Carvery and Wednesday Steak and Schnitzel nights remain popular with Members and their families with the kids enjoying a great selection of kid's meals along with one free soft drink and ice cream.

During 2002, The Ainslie Football and Social Club Committee engaged the services of Architects Wood-Day Partnership to produce plans for Stage Three of the Lakes Clubhouse. The proposed new facilities will include a larger Bar and Restaurant area, a multi-purpose Function area adjoining the Restaurant, a TAB/Sports bar, a Meeting Room, expanded Administration office space, porte-cochere and improvements to current golfing facilities within the confines of the building footprint.

It is expected the extensions will commence in February 2003 with completion in November 2003 with minimal disruptions to patrons expected over the building period.

The Golf Course continues to improve with the fairways, green surrounds and rough maintained to the highest level. New tees have been created on the 2nd, 4th and 14th improving the course layout considerably.

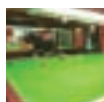
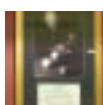
2002, unfortunately, saw an increase in vandalism with damage to tees, greens, signs, theft of pins and tee markers amounting to many thousands of dollars. Police have been in attendance on several occasions and are working closely with Management in an attempt to lessen the amount of damage sustained on the course.

Golf Committee President, Ben Hall and his Committee should be congratulated on their efforts throughout the year, as should, Geoff Hurley and his Staff for their excellent work in maintaining and developing the course.

The Ainslie Football and Social Club Board and Management will continue to work closely with the Golf Committee and assist, where possible, the continued development of The Gungahlin Lakes Golf Course.

The Canberra City Bowling Club

Community groups take advantage of the upgraded facilities to host many functions and fund-raisers.



The Board of Directors at Ainslie Football & Social Club is pleased to report much improvement in trade at the Canberra City Bowling Club during 2002. Much of this success has been due to the renovations completed in late 2001 along with increased promotion and entertainment at the Club. Bowling membership numbers have continued to increase providing more consistent and regular patronage of the Club.

The Reg Venables Snooker Room

On 18 April, Canberra City Bowling Club held the official opening of the new Reg Venables Snooker Room, named in honour of one of Ainslie Football & Social Club's great stalwarts. His outstanding contribution to all aspects of Club Management through his service as President, Senior Vice President and Treasurer was invaluable. Reg was an avid Snooker player, a member of the Ainslie Snooker Club, a member of Canberra City and a champion lawn bowler. In all his activities, Reg always exuded a cheerful presence. Dedicating this room to his memory is a fitting tribute to Reg.

Lawn Bowls

The Ainslie Football & Social Club Board would like to thank the Committee of the Canberra City Bowling Club for their efforts throughout the year. The Bowling Committee, headed by

President Ron Taylor, has worked diligently on continually improving the bowling facilities. As already reported, Bowling Membership has continued to increase with Club Members enjoying playing on some of the best greens in Canberra. This is due, in no small part, to the dedicated efforts of Head Green Keeper Peter Sullivan and Apprentice Brendan Lee. Since the amalgamation with the Ainslie Football & Social Club many long-term Ainslie Members can now be seen 'rolling up' on a regular basis. Social Bowls days are also becoming popular. Many work social groups are choosing lawn bowls for recreation, due to the low impact physical exertion required and the ability of Lawn Bowls to be played and enjoyed by everyone.

Not just a home for Lawn Bowls

During the year the Canberra City Bowling Club became the new home to many community groups and sporting organisations, such as Ainslie Baseball Club, North Canberra Gungahlin Cricket Club and Ainslie Snooker and Billiards Club. These groups have taken advantage of the upgraded facilities to host many functions and fund-raisers.

Functions and Entertainment

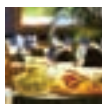
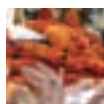
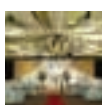
Many members have enjoyed the upgraded function hall which provides a great facility for private functions, conferences and seminars. We have played host to numerous gatherings such as birthdays, anniversaries, weddings, theatre productions, and trivia nights. Friday night meat raffles remain popular as does Karaoke where many unsigned stars have entertained the masses.

Club Facilities

The TAB/Sportsbet and Keno facility has proven popular with punters along with the recent installation of card readers on the Poker Machines. Pokie Players at Canberra City Bowling Club now have the opportunity to be involved in the many promotions run at Ainslie and Gungahlin Lakes.

The Ainslie Function Centre

The Ainslie Function Centre has gone from strength to strength in the last twelve months with function bookings growing daily along with increases in Club organised functions to suit all types of Members.



The Ainslie Function Centre has gone from strength to strength in the last twelve months with function bookings growing daily along with increases in Club organised functions to suit all types of Members. The Centre has fully utilised its multi-purpose and multi-divisible design throughout the year conducting a wide variety of functions.

Most recently the Ainslie Function Centre held an Elvis Presley Tribute Dinner and Show which attracted more than 300 guests keen to remember "The King's" contribution to Rock & Roll 25 years to the day of his passing.

Some of the other events included:

- Australia Day Dinner Dance
- Valentine's Day Seafood Buffet
- Good Friday Seafood Buffet
- Easter Sunday Luncheon
- Rock & Roll Dinner Dance
- Mother's Day Luncheon
- Father's Day Luncheon
- Bridal Brilliance Wedding Expo
- Christmas in July Dinner Dance
- Penfolds Premium (A taste of Grange) Food & Wine Night

- Halloween Dinner Dance
- Melbourne Cup Luncheon
- Christmas Day Luncheon
- Monthly Food & Wine Nights
- Thursday Night Grand Seafood Buffet

The Ainslie Function Centre is the ideal venue for Weddings and Special Events. The Centre now offers a range of Wedding Packages tailored to suit all tastes and budgets. The most popular package is "The Ainslie Wedding Package" which even includes our staff rolling out the "Red Carpet" for the happy couple.

For your conference, seminar, workshop or training session the Ainslie Function Centre is the perfect venue. The Centre is continuously updating its audiovisual capabilities, providing the very latest in technology including High Speed Internet Access, fully integrated DVD/CD and VHS capabilities, Digital Projectors and live phone lines.

The Centre offers a number of corporate packages including the Standard Complete Day Package and the Super Deluxe Complete Day Package which includes accommodation and transport to and from the Centre.

Joe Teixeira, his assistant Tanya Fairweather and all Members of the Functions team are to be complimented for their contribution throughout the year.

Award Winning Clubs

The awards recognise the constant dedication and hard work of Directors, Management and Staff in continually striving to meet the expectations of Members and Guests.



Back gentlemen L–R: Brian Dobson, John Miller, Adam Bruzga, Harold Pennay, David Lalor, Laurie Laffan, Ian Bradfield, Tony Jamieson, John Smith, John Bradley, Alan Ray.

Centre ladies L–R: Karen Laffan, Julia Smith, Cheryl Miller, Casey Brogan, Lee Turton, Sue Lalor, Anne Pennay, Carol Rendell, Maree Lehmann, Vicki Bradfield, Pam Ray, Eny Jamieson.

Front gentlemen L–R: Mark Field, Fred Lehmann, Ralph Rendell.

Ainslie Football and Social Club Group has experienced another successful year, being awarded the Clubs ACT “Club of the Year” and “Best Club Canberra & Capital Region” by Canberra Tourism and Events Corporation for the second year running.

The Club also earned individual category awards in the following areas:

- Club Development;
- Promotion of Sport;
- Staff Development & Training;
- Club Dining, Bistro;
- Club Dining, Functions (Commendation);

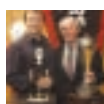
The awards recognise the constant dedication and hard work of Directors, Management and Staff in continually striving to meet the expectations of Members and Guests.

Special thanks must go to Jenny Weatherstone and Matt Van Kerk Oerle for their excellent work in preparing and compiling the written submissions.

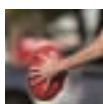
We would especially like to thank all Members for their continued support throughout the year, without which, the upgrading and development of the Club would not be possible. We look forward to the year ahead with many exciting and innovative developments already underway.

Ainslie Kangaroos

... congratulations to Reece Langan, who played his 100th game for the Club during the season and winning a Club record four Best and Fairest awards.



Ben Spencer U12's Ainslie Junior Football Club.



Seniors

2002 was a disappointing season for the Senior side. After an extremely promising start, winning their first four matches, the Kangaroos lack of consistency proved again to be a key factor in their fifth placing, narrowly missing the finals. On an individual note, congratulations to Reece Langan, who played his 100th game for the Club during the season and winning a Club record four Best and Fairest awards. Sadly, our head coach Jamie Shanahan has decided to head back to Melbourne after two years with the Club. Jamie's knowledge of the game, devotion and happy persona will be missed by all members of the Football Club. We thank Jamie for his efforts and wish him all the best in his future endeavours.

Reserves

The Reserves went through the season losing only one game, beating every team in the competition and finishing minor premiers. Unfortunately due to injuries to key players and a loss of form during the finals the team missed out on defending their 2001 premiership in the Grand Final, eventually finishing third. Andrew Wainwright was awarded the Best and Fairest while John Read was the leading goal kicker in the competition.

Under 18's

The Under 18's showed some determination and improvement throughout the 2002 season. Unfortunately, the team finished outside the four with a 9 win and 9 loss record. This side shows much promise for next season as many players are still eligible to play Under 18's in 2003. Ty Lehmann won the Best and Fairest while Dylan Nolan was awarded the Bev Trebilcock Award.

District Division

The District side performed admirably in 2002, finishing fourth after being defeated in the first week of the finals. The team was well balanced with a good number of senior players leading the way for a new generation of Ainslie players that had graduated from the Under 18's program. Ken Aitchison won the team Best and Fairest, closely followed by Carl Toohey.

Ainslie Kangaroos — ACT Women's AFL

After a successful regular season, the Women unfortunately lost both of their finals games to miss out on repeating their success of 2001 where they won the competition. Emily Diprose was judged the Best and Fairest for the team.

Ainslie Junior Football Club

The Junior Football Club is pleased to report a successful year in 2002. One of the most pleasing and encouraging signs was the increase in registrations with more young boys and girls taking up the sport. The Junior Club is proud to be involved in supporting young people, providing them with a means to develop their physical and social skills, be active and learn the importance of working together as a team.

75th Anniversary Celebrations

The 75th Anniversary celebrations provided an opportunity to reflect on the proud history of the Club allowing many people the chance to reminisce the glory days and re-kindle old friendships.



Les Jenick, Ginty Stevens and Barry Browning enjoying the 75th Anniversary cocktail party.



2002 was a significant year in the life of the Ainslie Football Club, with the Club celebrating 75 years of existence in the local AFL competition. Forming in 1927 from humble beginnings the Club has grown to be an integral part of the Canberra community supporting not only Australian Rules Football but a wide variety of sporting groups.

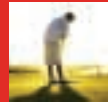
The 75th Anniversary celebrations provided an opportunity to reflect on the proud history of the Club allowing many people the chance to reminisce the glory days and re-kindle old friendships.

The celebrations were held over the October long weekend and included a Cocktail Party on Ainslie Oval on the Saturday followed by a Gala Dinner on the Sunday night. Both events attracted people from all over Australia with many ex-Ainslie supporters, players and officials spread far and wide.

The Cocktail Party was held on the magnificent Ainslie Oval with the Club erecting a marquee for the guests to congregate. The event was held to celebrate two major events, the 75th Anniversary and reunions for the 1952, 1982 and 1992 premiership winning teams. There was excellent representation from all teams who were able to reminisce their glory days and exchange stories of how good they use to be.

The celebrations culminated in the Gala Dinner held at the Ainslie Function Centre on the Sunday night. The Dinner was an outstanding success and a fitting tribute to recognise the Club's 75 years. The Centre was superbly decorated in red, white and black and was attended by nearly 300 people. The night included a fabulous three-course meal, entertainment by famous comedian Brian Doyle, an Ainslie tribute song from John Zochling and back ground music by local Jazz band 'Jax'.

Overall, the weekend was a fabulous success with special thanks to the 75th Anniversary Committee and event co-ordinator, Elizabeth Pratt for all their work in organising the event.



Community and Sporting Donations

Your Board is committed to continue funding of worthwhile community projects. That commitment is reflected in significant grants throughout the year. This year the Directors are pleased to record the Club's major community support to the following organisations.

ACT Cycling
ACT Disability & Aged Care
ACT Equestrian Society
ACT Justice of the Peace Association
ACT Sport & Recreation
ACT Swimming Incorporated
ACT Training Excellence Awards
ACT U14's Baseball
ACT Womens Soccer
Aglow
Ainslie 8 Ball Team
Ainslie Baseball Club
Ainslie Dragons Waterpolo
Ainslie Football Club
Ainslie Junior Football Club
Ainslie Football and Social Club Social Golf Club
Ainslie Football Club Veterans
Ainslie Junior Baseball Club
Ainslie Primary School
Ainslie Snooker and Billiards Club
Ainslie Tennis Club
Amaroo Preschool Parent's Association
Arthritis ACT

Australia Day Fundraiser
Australian Breastfeeding Association
Australian Red Cross
Australian Stud Saddle Pony Club
Australian War Memorial Voluntary Guides
Barnardos
Barton Cricket Club
Basketball Canberra
Belconnen Community Service
Black Mountain Pre-School
Blue Gum School
Boomerangs World Masters
Burgmann Anglican School
Campbell Tigers Cricket Club
Canberra All Breeds Kennel Club
Canberra Central Probus Club
Canberra City Bowling Club
Canberra City Touch Club
Canberra Cycling Club
Canberra Grammar Junior School
Canberra Harness Racing Club
Canberra Hospital Appeal
Canberra Kennel Club
Canberra Legacy
Canberra Netball Association
Canberra Off Road Cyclists
Canberra Pensioners Club
Canberra Terry Fox Fun Run
Capital Crafters
Cat Coordination Council
CCEGS Senior School

North Canberra Gungahlin Cricket Club *Front L–R: Scott Cameron, Darren Wilson, Heath Axelby (c), Scott Smith, Brendan Borgett, Gary Dawson. Back L–R: Steve Cluff, Daniel Beales, Jesse Edwards, Chris Tournier, Albert Eichlozer.*

Women's Fastpitch *Jessie Bain.*

Ainslie Football Club *Dean Gagnon contesting the centre bounce with Aldo Dipetta watching closely.*

Ainslie Bears Baseball *Front L–R: Graham Vickers, Mike McClellan, Stuart Peacock, Michael Hoorweg, Mike Sullivan, Sam Bentley, Shannon Walsh. Back L–R: Warrick Heaney, Craig Gibson, Brett Cumiskey, Stuart Harris, Cameron Hardy, Anthony Bennett, Jose Canseco, Robert Kelly.*

Gungahlin Lakes Netball Team *Front L–R: Bianca Low, Annalisa Fox, Rebecca Low. Back L–R: Siane Morrow, Fiona Williams, Anoushka Glover, Lisa Willett, Kate Alexander.*

Members of the Gungahlin Lakes B Grade Pennants Team *Col Eade (left), Robert Smith.*

Canberra City Bowling Club Grade 1 Pennant Winners *Back L–R: Janice Read, Pam Armour, Jan Taylor, Ann Streeter, Lily Watson, Marie Cooper. Front L–R: Barbara Parker and Loretta Gillespie.*

Central Southern Golf Association
 Childrens Hospital Appeal
 Clubs ACT Charity Race Day
 Community Carers
 Community Connection
 Cook XI Cricket Club
 Cougars Basketball Team
 Crossroads Christian Church
 CTDERA
 Daramalan College
 Darcy Scollen Benefit Night
 Diabetes Australia
 Dickson College
 Doris Womens Refuge
 Fastpitch Softball League
 Females in Training
 Fred Hollows Foundation
 German Harmonic Club – Girls U14 Soccer
 Ginninderra Rats Basketball
 Gold Creek Senior/Junior School
 Gungahlin Community Council
 Gungahlin Lakes Golf Club
 Gungahlin Lakes Panthers Basketball Team
 Gungahlin Lakes Senior Hockey
 Gungahlin Lakes Softball/Teeball Club
 Gungahlin Lakers Netball Team
 Gungahlin Neighbourhood Watch
 Gungahlin Safety House Committee
 Hartley Lifecare Inc.
 Holy Cross Anglican Parish
 Holy Spirit School
 Junior United Hockey
 Justice of the Peace Association
 Lady of Mercy Parish
 Lake Ginninderra College
 Latham Primary School
 Legacy Club of Canberra
 Lifeline Canberra
 Lyneham High School
 Melba High School
 Miles Franklin Primary School
 Multiple Sclerosis Society
 N Class Destroyers
 National Sheep Dog Trials
 Neighbourhood Watch – Ainslie
 Neighbourhood Watch – Amaroo
 Neighbourhood Watch – Nicholls
 Neighbourhood Watch – Palmerston
 Ngunnawal Primary School
 Nicholls Preschool
 North Canberra Aged Community
 North Canberra Athletics
 North Canberra Gungahlin Cricket Club
 North Canberra Gungahlin Junior Cricket Club
 North Canberra Softball
 North Melbourne Football Club
 Northside Community Service
 O'Connor Cooperative School
 Oxfam Trivia Night
 Palmerston District Primary
 Palomino Association
 Physical Disability Council
 RSPCA
 Seniors Christmas Party
 Seniors Week Breakfast
 Sheep Dog Association
 Snowsports ACT
 Society of St Vincent de Paul
 Softball Canberra
 Special Childrens Christmas Party
 St Bede's Primary School
 St Joseph's Primary School
 St Monicas Catholic Primary School
 St Phillips Kindergarten
 St Thomas Moores School
 Strikezone Softball Club
 Stuart Rendell – Olympic Hammerthrower
 Subaru Rally of Canberra
 The Smith Family
 Tourism Industry Council
 TPI Association of NSW
 United Hockey Club
 Variety Club
 Vision Club
 War Widows
 Watson Pre-School
 Winter Sports Australia
 Womens Soccer Canberra
 World Vision
 Yass Auskick Centre

Financial Report

for the year ended 30 September 2002

Financial report

Ainslie Football and Social Club Incorporated ABN 83 005 993 792

Meeting

Notice is hereby given that a Meeting of the Ainslie Football and Social Club Ltd for the benefit of Members will be held at the Club, 52 Wakefield Avenue, Ainslie ACT on Sunday 15 December 2002 at 10:00 a.m.

The business of the meeting shall be:

- (1) To confirm minutes of the Forty Fourth Annual General Meeting held on 16 December 2001;
- (2) To receive from the Directors reports on the activities of the Club for the year ended 30 September 2002;
- (3) To receive and consider the final Statements of Accounts and Reports of Ainslie Football and Social Club Incorporated;
- (4) To elect Directors;
- (5) To transact any other business that may be brought forward in conformity with the Club Rules.

KEVIN H GRACE

SECRETARY/GENERAL MANAGER

19 November 2002

Ainslie Football and Social Club Incorporated ABN 83 005 993 792**Financial Report — 30 September 2002**

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Statement of financial position	26
Statement of cash flows	27
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Financial report

Ainslie Football and Social Club Incorporated ABN 83 005 993 792

Directors' Report

Your directors present their report on the club for the financial year ended 30 September 2002.

Directors

The names of directors in office at any time during or since the end of the year are:

Mr H J Bradley
Mr P J Lawless
Mr B M Browning
Mr H R Pennay
Mr A J Jamieson (appointed 16/12/01)
Mr A L Ray
Mr I Kirkpatrick (resigned 16/12/01)
Mr R Rendell
Mr L Laffan
Mr G Vickers
Mr D Lalor

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal activity

The principal activity of the club during the financial year was the maintenance and conduct of a licensed social club.

There were no significant changes in the nature of the club's principal activities during the financial year.

Operating results

The result of the club after providing for income tax amounted to a surplus of \$2,701,913.

Review of operations

The operations of the club remained largely unchanged from previous years. The activities of the club are set out in the Annual Report preceding these accounts.

Significant changes in state of affairs

There were no significant changes in the state of affairs of the club during the financial year.

After balance date events

On 1 October 2002, the club changed its structure from being an incorporated association to a company limited by guarantee.

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the club, the results of those operations, or the state of affairs of the club in future financial years.

Future developments

The directors will continue to operate the club in the best interests of the members.

Information on Directors

Mr D Lalor	President Committee Member 11 years
Mr R Rendell	Senior Vice President Committee Member 3 years
Mr G Vickers	Vice President Committee Member 3 years
Mr H R Pennay	Committee Member 14 years
Mr B M Browning	Committee Member 14 years
Mr H J Bradley	Committee Member 18 years
Mr A J Jamieson	Committee Member 1 year
Mr L Laffan	Committee Member 5 years
Mr P J Lawless	Committee Member 2 years
Mr A L Ray	Committee Member 43 years

Directors' and Executive Officers' emoluments

No director has become entitled to receive, during or since the financial year, a benefit because of a contract made by the club, or a related body corporate with a director, a firm of which a director is a member or an entity in which a director has a substantial financial interest.

Signed in accordance with a resolution of the Board of Directors.



Director

Dated this *13TH* day of *NOVEMBER* 2002.

Financial report

Ainslie Football and Social Club Incorporated ABN 83 005 993 792

Independent Audit Report to the Members of the Ainslie Football and Social Club Incorporated

Scope

We have audited the financial report of Ainslie Football and Social Club Incorporated for the financial year ended 30 September 2002 being the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows and Notes to the Financial Statements. The club's directors are responsible for the financial report. We have conducted an independent audit of this financial report in order to express an opinion on it to the members of the club.

Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with Accounting Standards and other mandatory professional reporting requirements and statutory requirements so as to present a view which is consistent with our understanding of the club's financial position, and performance as represented by the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In our opinion, the financial report presents fairly in accordance with applicable Accounting Standards, the Associations Incorporation Act (ACT) and other mandatory professional reporting requirements, the financial position of the Ainslie Football and Social Club Incorporated as at 30 September 2002, and the results of its operations and its cash flows for the year then ended.

Canberra, Australian Capital Territory

RSM Bird Cameron Partners.

RSM Bird Cameron Partners

Chartered Accountants

D.J. Wall.

D.J. Wall

Partner

Dated: 13 November 2002

**Statement of Financial Performance
for the year ended 30 September 2002**

	Notes	2002 \$	2001 \$
Classification of expenses by nature			
Revenues from ordinary activities	2	20,337,969	19,414,163
Poker Machine expenses		(7,273,328)	(7,045,758)
Administration expenses		(5,051,038)	(4,652,870)
Bar expenses		(1,768,574)	(1,600,122)
Grants and donations		(1,234,888)	(1,276,241)
Functions and related expenses		(1,069,070)	(928,681)
Golf course expenses		(622,917)	(800,783)
Borrowing costs expense	3	(130,632)	(328,044)
Other expenses from ordinary activities		(485,609)	(466,386)
Result from ordinary activities before income tax expense	3	2,701,913	2,315,278
Income tax expense relating to ordinary activities	4	-	-
Net result from ordinary activities after income tax expense attributable to members of the club	15	2,701,913	2,315,278
Total changes in equity of the club		2,701,913	2,315,278

The accompanying notes form part of these financial statements.

Financial report

Ainslie Football and Social Club Incorporated ABN 83 005 993 792

Statement of Financial Position for the year ended 30 September 2002

	Notes	2002 \$	2001 \$
Current Assets			
Cash assets	6	1,476,527	1,081,076
Receivables	7	293,246	250,020
Inventories	8	94,559	98,787
Other	9	67,887	109,452
Total current assets		1,932,219	1,539,335
Non-current Assets			
Property, plant and equipment	10	22,669,558	23,196,041
Total non-current assets		22,669,558	23,196,041
Total Assets		24,601,777	24,735,376
Current Liabilities			
Payables	11	1,301,677	1,884,875
Interest-bearing liabilities	12	84,249	974,752
Provisions	13	195,953	176,762
Total current liabilities		1,581,879	3,036,389
Non-current Liabilities			
Interest-bearing liabilities	12	1,553,282	2,966,165
Provisions	13	131,363	99,482
Total non-current liabilities		1,684,645	3,065,647
Total Liabilities		3,266,524	6,102,036
Net Assets		21,335,253	18,633,340
Equity			
Reserves	14	919,871	919,871
Retained profits	15	20,415,382	17,713,469
Total Equity		21,335,253	18,633,340

The accompanying notes form part of these financial statements.

**Statement of Cash Flows
for the year ended 30 September 2002**

	Notes	2002 \$	2001 \$
Cash flows from operating activities			
Receipts from members		22,119,818	18,585,616
Payments to suppliers and employees		(17,084,133)	(13,871,639)
Interest received		17,240	48,718
Borrowing costs		(139,403)	(328,044)
Net cash provided by (used in) operating activities	17b	4,913,522	4,434,651
Cash flows from investing activities			
Payment for property, plant and equipment		(2,243,202)	(3,865,351)
Proceeds from sale of property, plant and equipment		28,517	–
Net cash provided by (used in) investing activities		(2,214,685)	(3,865,351)
Cash flows from financing activities			
Repayment of borrowings		(2,303,386)	(441,676)
Net cash provided by (used in) financing activities		(2,303,386)	(441,676)
Net increase in cash held		395,451	127,624
Cash at the beginning of year		1,081,076	953,452
Cash at the end of the year	17a	1,476,527	1,081,076

The accompanying notes form part of these financial statements.

Notes to the Financial Statements for the year ended 30 September 2002

Note 1: Statement of significant accounting policies

The financial report is a general purpose financial report that has been prepared in accordance with Accounting Standards, Urgent Issues Group Consensus Views and other authoritative pronouncements of the Australian Accounting Standards Board and the Associations Incorporation Act (ACT).

The financial report covers Ainslie Football and Social Club Incorporated as an individual entity. Ainslie Football and Social Club Incorporated is an association incorporated in the Australian Capital Territory under the Associations Incorporation Act 1991.

The financial report has been prepared on an accruals basis and is based on historical costs and does not take into account changing money values or, except where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

The following is a summary of the material accounting policies adopted by the club in the preparation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

a. Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on a first-in first-out basis and include direct purchase costs.

b. Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation.

Plant and equipment

Plant and equipment are measured on the cost basis.

The carrying amount of property, plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected net cash flows have not been discounted to their present values in determining recoverable amounts.

Depreciation

The depreciable amount of all fixed assets including capitalised lease assets is depreciated on a straight-line basis over their useful lives to the club commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Leasehold buildings	2.5% to 27%
Poker machines	20% to 40%
Plant, equipment and furniture	5% and 40%
Ainslie oval development	2.5% and 27%
Motor vehicles at cost	15% and 22.5%
Apartments — Coffs Harbour plant and equipment	2.5% and 100%

c. Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are transferred to the club are classified as finance leases. Finance leases are capitalised, recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual values. Leased assets are depreciated on a straight line basis over their estimated useful lives where it is likely that the club will obtain ownership of the asset or over the term of the lease. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

d. Employee Entitlements

Provision is made for the club's liability for employee entitlements arising from services rendered by employees to balance date. Employee entitlements expected to be settled within one year together with entitlements arising from wages and salaries, annual leave and sick leave which will be settled after one year, have been measured at their nominal amount. Other employee entitlements payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those entitlements.

Contributions are made by the club to employee superannuation funds and are charged as expenses when incurred.

e. Cash

For the purpose of the statement of cash flows, cash includes cash on hand and at call deposits with banks or financial institutions, investments in money market instruments with less than two months to maturity, net of bank overdrafts.

f. Comparative Figures

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

g. Revenue

Revenue from the sale of goods is recognised upon the delivery of goods to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

h. Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

i. Income Tax

Tax effect accounting procedures are followed whereby the income tax expense in the operating statement is matched with the accounting profit (after allowing for permanent differences). The future tax benefit relating to tax losses is not carried forward as an asset unless the benefit can be regarded as being virtually certain of realisation. Income tax on net cumulative timing differences is set aside to the deferred income tax and future income tax benefit accounts at the rates which are expected to apply when those timing differences reverse.

Financial report

Ainslie Football and Social Club Incorporated ABN 83 005 993 792

	2002	2001
	\$	\$
Note 2: Revenue		
Operating activities		
— trading revenue	18,273,895	16,599,388
— golf course	626,275	777,595
— membership and membership services	1,416,436	1,106,707
	<u>20,316,606</u>	<u>18,483,690</u>
Non-operating activities		
— interest received	17,240	48,718
— profit on disposal of plant and equipment	4,123	881,755
	<u>21,363</u>	<u>930,473</u>
Total Revenue	<u>20,337,969</u>	<u>19,414,163</u>

Note 3: Result from ordinary activities

Result from ordinary activities before income tax has been determined after:

Expenses		
Borrowing costs	130,632	344,439
Cost of sales	1,074,053	991,843
Depreciation of non-current assets		
— buildings	860,496	840,640
— plant and equipment	1,671,254	1,735,726
Total depreciation	<u>2,531,750</u>	<u>2,576,366</u>
Remuneration of auditor		
— audit or review	14,500	16,700
— other services	20,031	30,170
Total remuneration	<u>34,531</u>	<u>46,870</u>
Rental expense on operating leases		
— minimum lease payments	<u>41,000</u>	<u>41,000</u>

Note 4: Income Tax

The directors estimate that the potential future income tax benefit at 30 September 2002 in respect of tax losses not brought to account is \$157,092 (2001: \$78,230).

This benefit from tax losses will only be obtained if:

- (i) the club derives future assessable income of a nature and of an amount sufficient to enable the benefit from the deductions for the losses to be realised;
- (ii) the club continues to comply with the conditions for deductibility imposed by tax legislation; and
- (iii) no changes in the tax legislation adversely affect the club in realising the benefit from the deductions for the losses.

Income tax is payable on that proportion of the income less expenses contributed by non-members. The aggregate amount of income tax attributable to the financial year differs from the amount prima facie payable on the operating surplus. The difference is reconciled as follows:

	2002	2001
	\$	\$
Operating result before income tax	2,701,913	2,315,278
Prima facie tax payable at 30% (2001: 34%)	810,574	787,195
Tax effect of:		
Non taxable member income arising from principle of mutuality	967,665	865,425
	(157,092)	(78,230)
Benefit of current year tax losses not recognised	157,092	78,230
Income tax expense	-	-

Note 5: Remuneration and retirement benefits

Directors did not receive any remuneration during the financial year. No amounts were paid into any superannuation fund in connection with the retirement of directors.

Note 6: Cash

Cash at bank	1,040,042	701,811
Cash on hand	436,485	379,265
	1,476,527	1,081,076

Financial report

Ainslie Football and Social Club Incorporated ABN 83 005 993 792

Note 7: Receivables

CURRENT

Trade debtors	293,246	250,020
	2002	2001
	\$	\$

Note 8: Inventories

Bar stocks	84,700	88,983
Sundry stocks	9,859	9,804
	94,559	98,787

Note 9: Other Assets

CURRENT

Prepayments	67,887	109,452
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Note 10: Property, Plant and Equipment

Leasehold land at valuation	1,030,000	1,030,000
Leasehold land at cost	461,000	461,000
	1,491,000	1,491,000
Buildings at valuation	8,768,729	8,773,337
Buildings at cost	7,933,608	7,431,336
Less accumulated depreciation	(3,561,761)	(2,701,479)
	13,140,576	13,503,194
Poker machines at cost	7,342,098	7,059,498
Less accumulated depreciation	(4,787,494)	(4,282,852)
	2,554,604	2,776,646
Plant, equipment and furniture at cost	4,673,037	4,238,505
Less accumulated depreciation	(3,301,427)	(2,929,487)
	1,371,610	1,309,018
Ainslie oval development at cost	3,482,977	3,482,977
Less accumulated depreciation	(290,433)	(253,992)
	3,192,544	3,228,985
Motor vehicles at cost	58,883	24,791
Less accumulated depreciation	(27,081)	(24,586)
	31,802	205

	2002	2001
	\$	\$
Note 10: Property, Plant and Equipment (continued)		
Apartments — Coffs Harbour		
Land and buildings at valuation	876,429	876,429
Less accumulated depreciation	–	–
	876,429	876,429
Apartments — Coffs Harbour		
Plant and equipment at valuation	173,571	173,571
Less accumulated depreciation	(173,571)	(173,571)
	–	–
Apartments — Coffs Harbour		
Plant and equipment at cost	34,955	29,439
Less accumulated depreciation	(23,962)	(18,875)
	10,993	10,564
Total Property, Plant and Equipment	22,669,558	23,196,041

The basis of valuation of land and buildings is market value based on existing use. The Coffs Harbour valuation was carried out in 1996 by Jason Carey AVLE (VAL) of Patrick Magann & Associates Pty Ltd. The valuation of land and buildings at Wakefield Avenue was carried out in 1996 by Frank P Broderick FVLE (VAL) of McCann and Associates. The assets acquired from the Canberra City Bowling Club are carried at directors' valuation based upon advice from a reputable valuer.

Movements in Carrying Amounts

Movements in carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year

	Leasehold		Poker	Plant, Equipment & Furniture	Ainslie Oval Development
	Land	Buildings	Machines	Furniture	Development
	\$	\$	\$	\$	\$
Balance at the beginning of the year	1,491,000	13,503,194	2,776,646	1,309,018	3,228,985
Additions	–	502,272	1,245,656	455,666	–
Disposals	–	(4,608)	(963,056)	(21,134)	–
Depreciation expense	–	(860,496)	(1,234,157)	(393,074)	(36,441)
Depreciation written back on disposals	–	214	729,515	21,134	–
Carrying amount at the end of year	1,491,000	13,140,576	2,554,604	1,371,610	3,192,544

Financial report

Ainslie Football and Social Club Incorporated ABN 83 005 993 792

Note 10: Property, Plant and Equipment (continued)

	Motor Vehicles \$	Coffs Harbour Land & Build \$	Coffs Harbour Plant & Equip at valuation \$	Coffs Harbour Plant & Equip at cost \$	Total \$
Balance at the beginning of the year	205	876,429	–	10,564	23,196,041
Additions	34,092	–	–	5,516	2,243,202
Disposals	–	–	–	–	(988,798)
Depreciation expense	(2,495)	–	–	(5,087)	(2,531,750)
Depreciation written back on disposals	–	–	–	–	750,863
Carrying amount at the end of year	31,802	876,429	–	10,993	22,669,558
				2002 \$	2001 \$

Note 11: Payables

CURRENT

Trade creditors	556,740	1,314,458
Other creditors and accruals	744,937	570,417
	1,301,677	1,884,875

Note 12: Interest-bearing Liabilities

CURRENT

Hire purchase loans	84,249	74,752
Commercial bills	–	900,000
	84,249	974,752

NON-CURRENT

Hire purchase loans	53,282	116,165
Commercial bills	1,500,000	2,850,000
	1,553,282	2,966,165

	2002	2001
	\$	\$
Note 13: Provisions		
CURRENT		
Employee entitlements	195,953	176,762
NON-CURRENT		
Employee entitlements	131,363	99,482
Note 14: Reserves		
Asset revaluation reserve	919,871	919,871
Movements during the year		
Opening balance	919,871	919,871
Revaluation increment or decrement	–	–
Closing balance	919,871	919,871
NOTE 15: Retained Profits		
Retained profits at the beginning of the financial year	17,713,469	15,398,191
Net result attributable to members of the club	2,701,913	2,315,278
Retained profits at the end of the financial year	20,415,382	17,713,469
NOTE 16: Commitments		
Total expenditure contracted for at balance date but not provided for in the statement of financial position:		
— not later than 1 year	396,688	307,199
— later than 1 year but not later than 5 years	351,500	649,025
— later than 5 years	–	736,602
	748,188	1,692,826

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Ainslie Football and Social Club Incorporated ABN 83 005 993 792

	2002	2001
	\$	\$
Note 17: Cash Flow Information		
a. Reconciliation of Cash		
Cash at bank	1,040,042	701,811
Cash on hand	436,485	379,265
	1,476,527	1,081,076
b. Reconciliation of Cash Flow from Operations with		
Result from ordinary activities after income tax		
Result from ordinary activities after income tax	2,701,913	2,315,278
Non-cash flows in result from ordinary activities		
Depreciation	2,531,750	2,576,366
Net gain on purchase of CCBC assets	–	(820,075)
Net (gain) loss on disposal of property, plant and equipment	209,418	(47,432)
Changes in assets and liabilities, net of the effects of purchase and disposal of subsidiaries		
(Increase)/decrease in accounts receivable	(43,226)	45,910
(Increase)/decrease in prepayments	41,565	(5,663)
(Increase)/decrease in inventories	4,228	10,823
Increase/(decrease) in trade creditors and accruals	(583,198)	293,994
Increase/(decrease) in provisions	51,072	65,450
Cash Flows from operations	4,913,522	4,434,651

c. The club has credit stand-by facilities in place.

Subject to the continuance of a satisfactory financial position, the unused facilities may be drawn at any time. The value of unused facilities at balance date was \$3,500,000.

The bank overdraft, which was unused at year end, and the line of credit facilities are secured by a registered first mortgage over the club's premises and Ainslie Football Oval situated at 52 Wakefield Avenue, Ainslie ACT, the club's premises and land located at Gundaroo Road Nicholls ACT, the club's Golf Course land and improvements located at Gundaroo Road Nicholls ACT and by a registered first fixed and floating charge over assets and undertakings of Ainslie Football and Social Club Incorporated.

d. There were no non-cash financing or investing activities during the period.

Note 18: Events subsequent to reporting date

On 1 October 2002, the club changed its structure from being an incorporated association to a company limited by guarantee.

Note 19: Financial Instruments

a. Interest Rate Risk

The club's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates and the effective weighted average interest rates on classes of financial assets and financial liabilities, is as follows:

	Weighted Average Effective Interest Rate		Floating Interest Rate		Fixed Interest Rate Maturing				Non-interest Bearing	
	2002	2001	2002	2001	Within Year		1 to 5 Years		2002	2001
Financial Assets:										
Cash on hand	-	-	-	-	-	-	-	-	436,485	379,265
Cash at bank	1.9	4.3	1,040,042	701,811	-	-	-	-	-	-
Total Financial Assets			1,040,042	701,811	-	-	-	-	436,485	379,265
Financial Liabilities:										
Commercial bills			-	-	-	900,000	1,500,000	2,850,000	-	-
Hire purchase loans			-	-	84,249	74,752	53,282	116,165	-	-
Total Financial Liabilities	6.2	8.8	-	-	84,249	974,752	1,553,282	2,966,165	-	-

b. Credit Risk

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets is the carrying amount, net of any provisions for doubtful debts of those assets, as disclosed in the statement of financial position and notes to the financial statements.

The club does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the club.

c. Net Fair Values

The net fair values of listed investments have been valued at the quoted market bid price at balance date adjusted for transaction costs expected to be incurred. For other assets and other liabilities the net fair value approximates their carrying value. No financial assets and financial liabilities are readily traded on organised markets in standardised form other than listed investments. Financial assets where the carrying amount exceeds net fair values have not been written down as the club intends to hold these assets to maturity.

The aggregate net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the statement of financial position and in the notes to and forming part of the financial statements.

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Note 20: Statement of operations by segments

The club operates in predominantly in one business and geographic segment, being in the leisure sector providing social facilities to Members of the club throughout Australia.

Note 21: Related party transactions

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Statement by the Directors

In the opinion of the directors the financial report, being the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents fairly the financial position of the Ainslie Football and Social Club Incorporated as at 30 June 2002 and its performance for the year ended on that date in accordance with Australian Accounting Standards, mandatory professional reporting requirements and other authoritative pronouncements of the Australian Accounting Standards Board.
2. At the date of this statement, there are reasonable grounds to believe that the Ainslie Football and Social Club will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the Board of Directors.



Director

Dated this *13TH* day of *NOVEMBER* 2002.



Ainslie Football & Social Club
52 Wakefield Avenue
Ainslie



Gungahlin Lakes
Cnr Gundaroo Road & Gungahlin Drive
Nicholls



Canberra City Bowling Club
Elder Street
Braddon